

ICB/ICS Development & Medicines Strategy Forum 2026

Thursday 23rd April 2026

Event Programme

Royal College of General Practitioners
30 Euston Square, London

This event will be funded by pharmaceutical companies through event sponsorship, sponsored satellite sessions and stand sponsorship. These companies have had no input into the design or content of the conference agenda (other than their own sessions/stands) but will be in attendance on the day. Any sessions delivered with input from our sponsors will be clearly marked on the programme. A full list of confirmed sponsors for this event is detailed below.

Headline Sponsors: AstraZeneca, GSK

Stand Sponsors: Alfasigma UK Ltd, Chiesi, Eli Lilly & Company Ltd, GSK, Lupin Healthcare (UK) Ltd, Pharmacosmos, Roche Products Ltd, Sandoz

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Foreword



"Coming together is a beginning. Keeping together is progress. Working together is success" - Henry Ford

Today marks an important moment for pharmacy.

This programme has been carefully designed to support pharmacy teams across the NHS during what we recognise are both challenging and transformative times.

Chaired by Vanessa Burgess and endorsed by several senior pharmacists, we are confident this will be a significant and valuable day for all.

Pharmacy Becoming System Leaders

A tremendous presentation by Andrew White (Cumbria and South Lancashire ICB).

This presentation received outstanding feedback at our Scotland conference last November and is not to be missed.

Future Operating Models for Pharmacy

Mohammed Asghar brings clarity and vision to the evolving models that will shape pharmacy's future success.

Creating Successful Teams

There has never been a more important time for this session. As teams come together through reorganisation, this session will be both practical and immensely helpful.

How Hospitals can "Left Shift"

Roger Fernandes will outline how hospital pharmacy can adapt and thrive within the emerging Neighbourhood Health landscape.

How is Pharmacy Transforming Neighbourhood Health?

Luvjit Kandula will showcase successful models from NHS Greater Manchester ICB - an ICB leading the way in this developing sector of the NHS.

The Single National Formulary – Where are we now?

Claire Foreman (NHS England) will bring us all up to speed with how this major initiative is developing.

How can NHS–Industry Collaboration Support Pharmacy in the New Era?

Martin Sheppard, a pharmacist himself, will explore how collaboration between NHS pharmacy and industry can drive meaningful success.

Future Opportunities for Pharmacy

We close the day with an inspiring joint session from Vanessa Burgess and Uzo Ibechukwu - an energising and forward-looking conclusion you won't want to miss.

We encourage you to take full advantage of the opportunity to connect and network with colleagues, and we hope you enjoy the day. As always, we greatly value any feedback you are able to provide.

A handwritten signature in black ink, appearing to read 'Ted Butler'.

Ted Butler

Chairman, PM Healthcare

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Australia: +61 474 547360

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#PMHealthcare

Special Thanks

We would like to say a special thank you to our Steering Group members for their input into creating this highly topical event and shaping our excellent agenda:

Temitope Adesgun

Advanced Pharmacist High-Cost Drugs
United Lincolnshire Teaching Hospitals NHS Trust

Vanessa Burgess

ICB Chief Pharmacist
NHS South East London ICB

Mel Green

Associate Director Medicines Optimisation
NHS Bath and North East Somerset, Swindon and Wiltshire ICB

Rachel Howard

Deputy Chief Pharmacist
NHS Hampshire and Isle of Wight ICB

JOURNAL

Incorporating *The Journal of Pharmacy Management* and *The Journal of Medicines Optimisation*

ABOUT THE JOURNAL



The **PM Healthcare Journal** was launched in July 2022, bringing into one publication the established heritage of our two previous Journals: *The Journal of Medicines Optimisation* and *The Journal of Pharmacy Management*

The **PM Healthcare Journal** is our quarterly publication that aims to help healthcare professionals thrive in a healthcare system that is undergoing fundamental challenge and change.

The Journal is where you can read about and share UK-wide examples of best practice, experiences, innovations and initiatives that support colleagues and benefit patients.

Pharmacy focussed, but also inclusive of other professions, patients and carers, our objective is to provide a hub of opinions, experiences and clinical expertise that is of practical use to our readers.

GET INVOLVED



We would like to invite you to get in touch with the editor directly to share ideas for articles that you think would be of interest to our readers (in pharmacy but also wider) and also your opinions, enthusiasms and fears for the future.



CONTACT

John Chater

Editor – PM Healthcare Journal

editor@pmpublications.co.uk

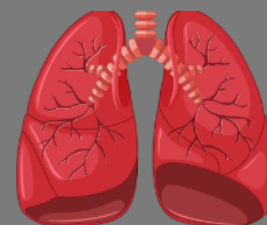
www.pmhealthcare.co.uk/journals

PM HEALTHCARE 2026 CONFERENCE CALENDAR

**9
JULY 26**

**NATIONAL FORUM FOR RESPIRATORY MEDICINES
OPTIMISATION**

LONDON



**17
SEPT 26**

**BUILDING MEDICINES STRATEGIES AROUND POPULATION
HEALTH: A MODERN APPROACH TO MEET THE NEEDS OF
LOCAL COMMUNITIES**

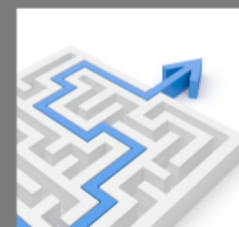
LONDON



**3
NOV 26**

**ICB/ICS DEVELOPMENT & MEDICINES STRATEGY FORUM
2026: CONTINUING THE JOURNEY**

LONDON



**24
NOV 26**

NATIONAL FORUM FOR SCOTLAND

GLASGOW



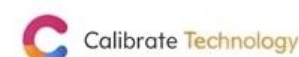
**EACH FACE TO FACE CONFERENCE IS MULTI-
STREAMED WITH AGENDAS CREATED ALONGSIDE A
STEERING GROUP OF LEAD PHARMACISTS**

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From Silos to Systems

Stronger pharmacy teams across multidisciplinary care

Great pharmacy teams don't happen by chance. We turn strategic intent into consistent everyday practice.



The Friction

Pharmacy teams are evolving rapidly within integrated care systems. Yet, without clear expectations and shared standards, siloed working increases. Variation grows, communication across multidisciplinary environments breaks down, and the operational pressure on individuals mounts.

The Mechanism

Calibrate creates clarity and alignment by:

- Defining clear role expectations (CREs)
- Aligning behaviours through **The Calibrate 4C Model**:

Clarity → **Competence** → **Compliance** → **Control**

- Supporting both managers and teams with structured, continuous coaching.

The Value

Tangible Outcomes for Integrated Care

- ✓ More consistent medicines management and patient safety practices
- ✓ Clearer accountability across multidisciplinary teams
- ✓ Stronger, more confident decision-making at ward and departmental level
- ✓ Reduced variation in how roles are performed across different sites
- ✓ Faster onboarding and development of new or rotating staff

The People Operating System

Morning Sessions

Time	Session	
08:30	Registration and Networking Open	
09:10	Chair’s Welcome PM Healthcare Auditorium	
09:20	How do pharmacy professionals become system leaders? Andrew White ICS Chief Pharmacist, Lancashire and South Cumbria ICB Auditorium	
10:05	Advancing Care in COPD: Burden, Biologics, and Pathways to Equitable Access <i>This promotional symposium was developed and funded by GSK</i> Professor Mike Crooks Professor of Respiratory Medicine, NHS Humber Health Partnership and University of Hull Auditorium	
10:35	Coffee and Networking in Exhibition Area	
11:05	Medicines Commissioning by Pharmacy and Medicines Optimisation Update Future operating models for NHSE, the ICB and Providers Mohammed Asghar Associate Director of Pharmacy: Prescribing Governance, Thames Valley ICB Auditorium	Creating successful teams Working collaboratively - the likelihood of pharmacists working in new teams and the need to break down organisational barriers Stuart Maddocks Director, Clemorton Consultancy Limited G.4.5
11:50	Movement Break	
12:00	How hospitals can left shift to support neighbourhood care Implications for pharmacy Roger Fernandes Chief Pharmacist/Clinical Director, King's College Hospital NHS FT Auditorium	Reimagining care - How pharmacy is transforming Neighbourhood Health Luvjit Kandula Director of Strategy & Transformation, CPGM; Chair, Community Pharmacy Provider Board G.4.5
12:45	Standing Buffet Lunch and Networking in Exhibition Area	



Afternoon Sessions

Time	Session	
12:45	Standing Buffet Lunch and Networking in Exhibition Area	
13:45	Collaborating to Transform CVRM Outcomes <i>This is a non-promotional symposium sponsored and organised by AstraZeneca and is intended for UK HCPs only</i> Fiona Morgan CVRM Head of External Engagement, AstraZeneca UK Professor James Burton Honorary Consultant Nephrologist and Professor of Renal Medicine at the University of Leicester Niraj Lakhani Director of Pharmacy, Willow's Health, Leicester Auditorium	
14:15	Movement Break	
14:25	The Single National Formulary - Balancing national consistency with local clinical realities Claire Foreman Director of Medicines Policy & Strategy, NHS England Auditorium	How can NHS and pharmaceutical industry collaboration support pharmacy in the new era? Martin Sheppard GSK Systems Partnerships Manager (and ex ICB Senior Commissioning Pharmacist) G.4.5
15:10	Coffee and Networking in Exhibition Area	
15:30	Future opportunities for pharmacy Vanessa Burgess ICB Chief Pharmacist, NHS South East London ICB Uzo Ibechukwu Director of Pharmacy & Medicines Optimisation, Royal United Hospitals Bath NHS FT Auditorium	
16:15	Conference Close	



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Speakers



Mohammed Asghar

A very experienced Pharmacist having worked within the NHS over a 26-year period at many different prestigious Hospital Trusts in a variety of capacities. I have led and developed services both in Hospital Pharmacies but also across departmental and organisational boundaries.

The latter part of my hospital career was focussed on Formulary management and on working with commissioners to manage High-Cost Drug therapies for many years before helping to lead our local NHS geographies navigation through the reconfiguration from CCG to ICS and thence to an ICB. During this time, I led on changes to the governance of medicines and prescribing across our geography. Currently I am the Associate Director of Pharmacy at Thames Valley ICB.

11:05-11:50 Medicines Commissioning by Pharmacy and Medicines Optimisation Update – Future operating models for NHSE, the ICB and Providers

A session exploring how commissioning, assurance and delivery responsibilities are shifting between NHS organisations, will look at the likely impacts on Medicines Commissioning processes and the opportunities and potential pitfalls arising from these changes.



Vanessa Burgess, Conference Chair

Vanessa Burgess is the Chief Pharmacist for the South East London Integrated Care Board and a Fellow of the Royal Pharmaceutical Society. She provides strategic leadership for pharmacy and medicines optimisation across the ICS, overseeing a significant programme to deliver medicines value for a £850m prescribing budget. Vanessa leads collaborative system-wide initiatives to improve patient outcomes, reduce health inequalities, and integrate community pharmacy into population health strategies, while championing inclusive professional practice, workforce development, and evidence-based transformation in pharmaceutical care.

Vanessa is recognised for her ability to work with others and secure solution focused, shared approaches to transformation and improvement. She works at system, regional and national level, working as an active member of the ICB Chief Pharmacist Network and chairing the Local Formularies Subgroup as part of the development of the Single National Formulary. Outside work, she is learning to play cricket alongside a love of dog walking and time with her family.

15:30-16:15 Future opportunities for pharmacy

What does **the future of pharmacy** look like when we design it together? Closing the ICB/ICS Development & Medicines Strategy Forum with a joint fireside chat with Vanessa Burgess and Uzo Ibechukwu, reflecting on the evolving role of pharmacy across systems and trusts – and inviting the audience to shape the conversation. We'll explore what pharmacy should **lead**, what we may need to **let go of**, and how we create a confident, optimistic future for the profession as system leaders, clinical leaders and change-makers. Looking forward to hearing bold ideas from colleagues across the country.



Professor James Burton

Professor of Renal Medicine and Honorary Consultant Nephrologist at the University of Leicester.

Professor James Burton leads a bench-to-bedside programme of research that includes early assessment and reduction of cardiovascular risk in patients with chronic kidney disease as well as leading clinical trials to reduce symptom burden and improve the quality of life for people with kidney failure on dialysis. These have shaped national and international guidelines on the management of kidney disease.

In 2024, James was recognised for his leadership in research with an NIHR Senior Investigator Award; as well as being Chief Investigator for several NIHR funded studies, he has chaired a number of trial governance committees and is a member of the NIHR EME funding panel.

He is currently the Clinical Vice-President of the UK Kidney Association.

13:45-14:15 Collaborating to Transform CVRM Outcomes

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Speakers



Roger Fernandes

Roger is Chief Pharmacist and Clinical Director at King's College Hospital NHS Foundation Trust. He has been a Trust Chief Pharmacist for over 19 years managing Pharmacy departments in acute district general hospital, teaching hospitals and tertiary specialist centres. He has over 28 years of total NHS experience which includes various management and specialist clinical pharmacist posts.

He has won two HSJ Awards for developing innovative Pharmacy services that has benefited patient care through collaboration with health and social care and delivering best practice. He was shortlisted for the HFMA Clinician of the Year 2025 and represents London Chief Pharmacists at various national and regional Committees and Chairs the RPS Hospital Expert Advisory Group.

Roger is a Fellow of the Royal Pharmaceutical Society and is the current systems lead on the Pharmacy and Medicines workstream in the Southeast London Acute Provider Collaborative Integrated Care System.

12:00-12:45 How Hospitals Can Left Shift to Support Neighbourhood Care - Implications for Pharmacy

This session will look at how hospitals can support neighbourhood care by moving activity, resources, and decision-making earlier in the patient pathway. Working with community, primary care, and neighbourhood teams is fundamental while redesigning secondary care workforce models and governance to make this shift sustainable is equally important. This will require system-wide pharmacy alignment and patient-centred service redesign, not just minor hospital efficiency tweaks.



Claire Foreman

Claire has worked in the NHS for over 20 years, leading work to improve patient access, experience and outcomes in care and treatments in various roles including in national specialised commissioning. Claire joined Medicines Value and Access in 2021 and as Director of Medicines Policy and Strategy has focused on improving medicines access and adoption, medicines optimisation and value, supply, sustainability and Net Zero. Claire is passionate about the role of medicines in improving patient outcomes and reducing unwarranted variation and has a particular interest in innovative medicines.

14:25-15:10 The Single National Formulary – Balancing national consistency with local clinical realities

This session explores the development of a Single National Formulary, examining the challenge of achieving national consistency in medicines while supporting local clinical decision-making, with implications for ICBs and frontline practice.



Uzoma Ibechukwu

Uzo Ibechukwu is Director of Pharmacy for the Royal United Hospitals Bath NHS Trust and has also recently held the post of ICS Chief Pharmacist for Banes, Swindon and Wiltshire ICB. Uzo's approach frames whole-system workforce transformation as the primary enabler for delivery of the NHS 10-year plan, and a cultural environment of curiosity, improvement and innovation as key to delivery of any strategic objectives. With this approach Uzo has pioneered initiatives that have transformed both the integration and recognition of Pharmacy services in wider health service transformation but also improved staff engagement in quality improvement and clinical research.

15:30-16:15 Future opportunities for pharmacy

What does **the future of pharmacy** look like when we design it together? Closing the ICB/ICS Development & Medicines Strategy Forum with a joint fireside chat with Vanessa Burgess and Uzo Ibechukwu, reflecting on the evolving role of pharmacy across systems and trusts – and inviting the audience to shape the conversation. We'll explore what pharmacy should **lead**, what we may need to **let go of**, and how we create a confident, optimistic future for the profession as system leaders, clinical leaders and change-makers. Looking forward to hearing bold ideas from colleagues across the country.

Speakers



Luvjit Kandula

Luvjit is a qualified pharmacist who currently works as Director of Strategy and Pharmacy Transformation at Community Pharmacy Greater Manchester. Luvjit is also the current chair of the GM Community Pharmacy Provider Board and GM Primary Care Provider Board, supporting system engagement and transformation in collaboration with wider health and social care partners and the GM ICB across Greater Manchester in workforce development, system engagement and transformation initiatives such as the rollout of the GMCR and GM Live Well to develop future models of care delivered through community pharmacies.

Luvjit was awarded a Fellowship of the Royal Pharmaceutical Society in 2017 and completed an MBA from the University of Bradford in 2025. She was previously the head of LPC engagement and collaboration at Community Pharmacy England, Chief Officer of Leicestershire and Rutland Local Pharmaceutical Committee, and has also been seconded to NHS Digital to support digitising medicines and pharmacy.

Her role involves advancing community pharmacy working in Strategy and Transformation, whilst representing community pharmacists' interests through collaboration and integration in local systems. Luvjit has extensive experience working as a community pharmacist also having worked in hospital pharmacy and industry both in the UK and abroad. Her previous roles include head of pharmacy services, head of the Pre-registration Training Programmes, and also chairing Warwickshire Local Pharmaceutical Committee.

12:00-12:45 Reimagining care – How pharmacy is transforming Neighbourhood Health

This session will cover how community pharmacy is transforming neighbourhood health across Greater Manchester by delivering accessible, preventative and medicines-focused care aligned to ICB priorities. From a community pharmacy perspective, it will highlight how coordinated programmes, shared communication channels and strong engagement are improving outcomes, reducing pressure on general practice and tackling health inequalities. The session will also explore our future ambitions to embed pharmacy more deeply into neighbourhood teams, expand innovation and research, and shape sustainable models of care closer to home.



Niraj Lakhani

Niraj is the director of pharmacy for the largest primary care provider in Leicester, Willows Health and a primary care development adviser for the RCGP, involved in the development and quality improvement of general practice and delivery of care. Niraj has a keen interest in cardio-renal-metabolic (CaReMe) medicine and is the long term conditions lead for Willows Health overseeing complex conditions for over 65,000 patients and advises the ICB on management of CaReMe quality improvement initiatives. He has recently founded the pioneering Willows Health 'Centre for CaReMe Excellence' which aims to take population health management approach to lower health inequalities and improve outcomes for high-risk patients in Leicester in a holistic manner.

13:45-14:15 Collaborating to Transform CVRM Outcomes

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Speakers



Stuart Maddocks

Stuart has a passion for developing and supporting businesses and individuals at all stages of their growth and their career, which is fulfilled by working internationally at a strategic and operational level within Clemorton Training and Development. Over the last 25 years he has worked with many parts of the NHS and has supported many junior and senior pharmacists across the UK with their career and leadership development. He has also been a speaker and author/contributor for PM Healthcare for the last 6 years.

Clemorton primarily helps organisations including the NHS, across all sectors to become more effective through developing their Senior Leadership, sales teams and management populations – making them better equipped to handle the challenges that come their way. From Strategic Planning, Decision Making, Negotiation and Sales, Change Management and operational leadership; their experience in working in partnership with large and small organisations allows them to blend theory and practice seamlessly to give groups and individuals different ways of working to increase results and overall staff satisfaction.

They have worked globally with over 800 organisations in more than 30 countries in the last 18 years and have collectively helped to develop well over 100,000 leaders and innovators during that time.

Stuart brings with him 25 years of consulting and executive coaching experience. Prior to joining Clemorton he spent 10 years in senior management roles within Large Scale Media and Pharmaceutical companies – allowing him to understand the difficulties of leading, selling and working in complex high-performance environments.

Stuart has consulted Internationally for many organisations, most recently for the likes of; The NHS, UCL Consultants, Oracle, Google, Swissport, Trint, DHL, HSBC, Lloyds Bank, Lufthansa, British Gas, Sanofi and The British Government.

Stuart also lectures extensively on matters relating to Management and Leadership, Change, Sales and Negotiation as well as Strategy and Business Growth at University College London and The University of Sussex in The United Kingdom. He is a Member of the Institute of Leadership and Management and also holds an Honorary Research Position at University College London. He was also Programme Lead for the UK Government Growth Programme for High Growth Businesses in the UK, and has operated with many start-ups and scales-ups within the London and UK ecosystem.

11:05-11:50 Creating successful teams: Working collaboratively - the likelihood of pharmacists working in new teams and the need to break down organisational barriers

This session explores the psychology of change, systems leadership, and how pharmacists can adapt to working effectively across new and evolving multidisciplinary teams. Participants will gain practical insights and simple frameworks to help break down organisational barriers, strengthen collaboration, and build high-performing teams in increasingly integrated healthcare environments.



Andrew White

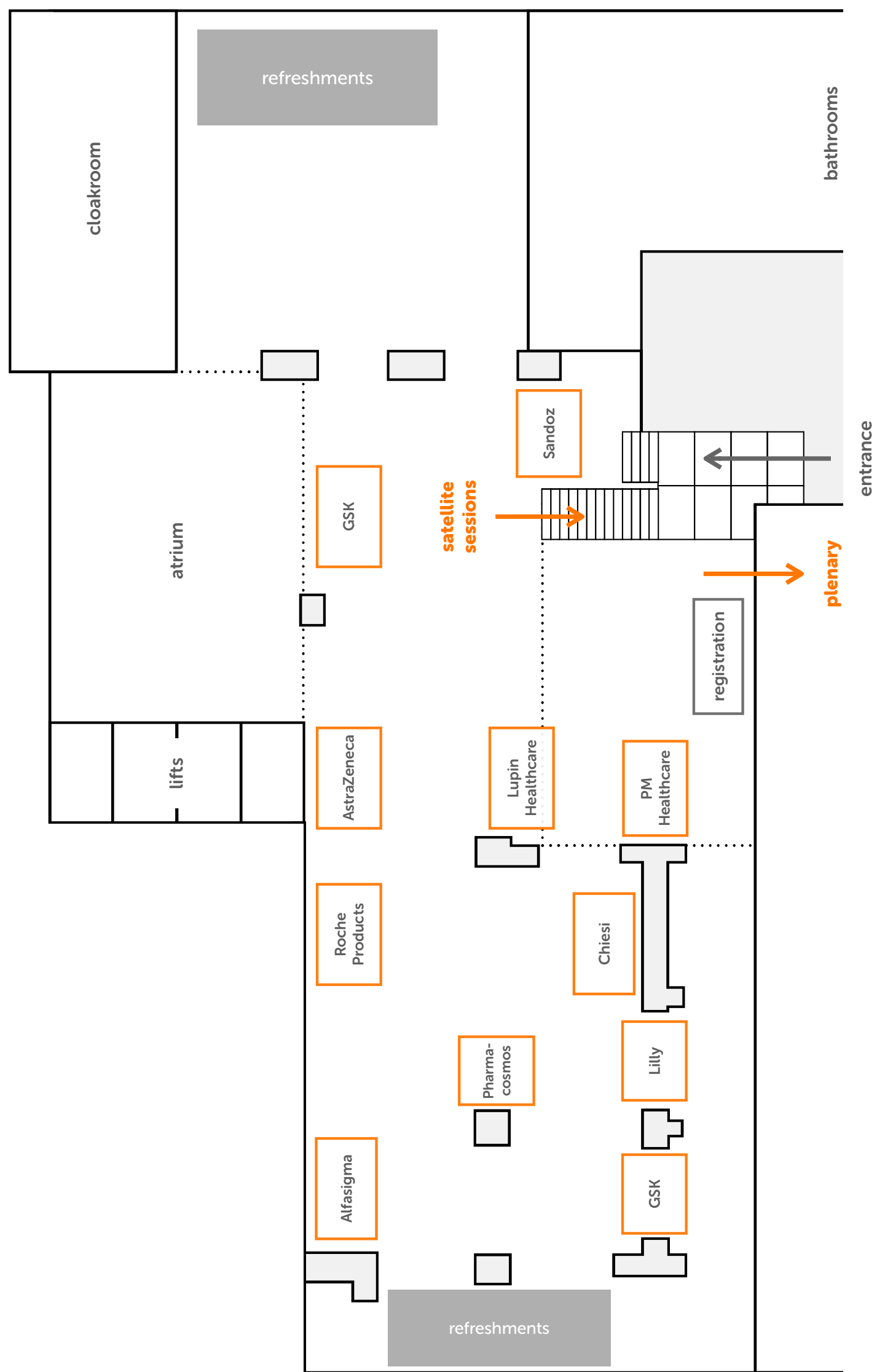
Andrew is currently ICS Chief Pharmacist for Lancashire and South Cumbria, leading a brilliant team of Pharmacists, Pharmacy technicians, analysts and project leads and responsible for a >£350m medicines budget. He chairs the Lancashire and South Cumbria Medicines Management Group (LSCMMG), which oversees all new medicines, joint formulary, shared care and guidance for LSC. He was previously closely involved with driving the Greater Manchester Medicines Management Group since 2003. He has previously held roles within and outside pharmacy including Head of Medicines Optimisation, Director of Clinical Services, Chief Information Officer, Assistant Chief Exec and various medicines and pharmacy leadership roles in the NHS and community pharmacy, starting as a pre-reg in community pharmacy in Alexandria. He is still a largely unrewarded (until recently) Scottish rugby fan and small-scale poultry farmer.

09:20-10:05 How do pharmacy professionals become system leaders?

A journey through one vision of how pharmacy can (and should) become system leaders.

Taking a look at purpose, career paths, knowing your facts, storytelling to inspire and create a movement for change... and then doing what *really* matters to improve population health.

Floorplan



Education Partner

This event will be funded by pharmaceutical companies through event sponsorship, sponsored satellite sessions and stand sponsorship. These companies have had no input into the design or content of the conference agenda (other than their own sessions/stands) but will be in attendance on the day. Any sessions delivered with input from our sponsors will be clearly marked on the programme. A full list of confirmed sponsors for this event is detailed below.



ViatriS

ViatriS was formed in 2020 following the combination of two global pharmaceutical companies and founded amid the COVID-19 pandemic, at a time of evolving healthcare needs. Our mission is to empower people to live healthier at every stage of life, regardless of geography or circumstance.

We have long and strong roots in the UK where we have had a presence for more than six decades and we are proud to be one of the leading pharmaceutical suppliers in the country. With an extensive portfolio of products across a broad range of therapeutic areas, our medicines cover every stage of life and treat approximately 5 million patients annually, delivering significant value to the NHS and for UK patients.

We consider ourselves a different kind of healthcare company, one who is committed to providing access to medicines, advancing sustainable operations, developing innovative solutions, and leveraging our collective expertise to improve patient outcomes.

Headline Sponsors

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AstraZeneca

AstraZeneca is a global, science-led biopharmaceutical company that focuses on the discovery, development, and commercialisation of prescription medicines in Oncology, Rare Diseases, and BioPharmaceuticals, including Cardiovascular, Renal & Metabolism, and Respiratory & Immunology. AstraZeneca operates in over 100 countries and its medicines are used by millions of patients worldwide.

With a proud 100-year heritage in advancing UK science, today AstraZeneca is the UK's leading biopharmaceutical company. The company is based in five different locations across the UK, with its global headquarters in Cambridge. In the UK, around 8,700 employees work in research and development, manufacturing, supply, sales, and marketing. We supply around 36 different medicines to the NHS.

For more information, please visit www.astrazeneca.co.uk and follow us on Twitter [@AstraZenecaUK](https://twitter.com/AstraZenecaUK).

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GSK

GSK are a global biopharma company with a purpose to unite science, technology and talent to get ahead of disease together. We aim to positively impact the health of 2.5 billion people by the end of the decade, as a successful, growing company where people can thrive.

NP-GB-AAP-COCO-250001 | December 2025

Stand Sponsors

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Alfasigma

Alfasigma is a privately held global healthcare company founded over 75 years ago in Italy, where it remains headquartered today in Bologna and Milan. The Group operates in over 100 markets spanning Europe, North and South America, Asia, and Africa. We are committed to advancing innovation and leveraging our deep expertise to provide better health and a better quality of life for patients and consumers worldwide.



Chiesi

Headquartered in Parma, Italy, Chiesi Farmaceutici is an international research-oriented biopharmaceuticals group with over 85 years' experience in the pharmaceutical sector with 31 affiliates worldwide, employing over 7,000 people. Chiesi develops and markets innovative therapeutic solutions in respiratory health, rare diseases, and specialty care. The company's mission is to improve people's quality of life and act responsibly towards both the community and the environment. As a certified B Corp since 2019, Chiesi is part of a global community of businesses that meet high standards of social and environmental impact. Chiesi Limited is headquartered in Manchester employing over 400 people.



Eli Lilly & Company Ltd

Lilly is a medicine company turning science into therapies to make life better for people. We've been pioneering discoveries for 150 years, and today our medicines help tens of millions of people worldwide.



Lupin Healthcare UK

Lupin Healthcare UK is committed to delivering affordable, sustainable, high-quality medicines where they're needed most - supporting the unique challenges facing the UK healthcare system.

We focus on areas of high unmet need, building brands by specialising in complex molecules and difficult to commoditise therapy areas. We apply innovative thinking where others can't, creating long-term value and ensuring continued access to essential treatments. Entrepreneurial and collaborative, we bring global strength with local autonomy, working in partnership with the NHS and industry to improve outcomes for patients, healthcare systems and the planet.

Lupin Healthcare UK: sustainable solutions for a healthier future

www.lupinhealthcare.co.uk | +44 (0) 1565 751378 | information@lupin.com

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PHARMACOSMOS

Pharmacosmos

Pharmacosmos works in partnership with the NHS to strengthen pathways for people living with iron deficiency, supporting systems facing rising demand, growing patient populations and constrained resources. We combine clinical expertise with real-world evidence to help Trusts and ICSs design pathways that are efficient, equitable and future-ready.

Our work focuses on enabling earlier intervention, reducing unwarranted variation and supporting care closer to home, delivering measurable clinical benefit while reducing avoidable healthcare utilisation. Through data-driven insight, pathway redesign and practical tools, we help services improve patient flow, release workforce capacity and unlock sustainable productivity gains.

Our priority is to understand local pressures and co-create solutions together.

Date of Prep: January 2026 UKIE-CORP-0126-00009



Roche

At Roche UK, we focus our energy and investment in developing tests and treatments that change lives and give us more quality time with the people we love. And, together with others, we're aiming to solve healthcare's greatest challenges; helping to achieve better results by connecting early diagnosis to targeted treatment and ongoing support.

Date of Preparation: February 2025 / M-GB-00021496

SANDOZ

Sandoz

Sandoz is a global leader in generic pharmaceuticals and biosimilars. Our purpose is to pioneer access for patients by developing affordable approaches that address unmet medical needs. Our ambition is to be the world's leading biosimilar and generics company, and our broad portfolio of high-quality medicines covers major therapeutic areas.

September 2025 | MLR-1701-UK

For further information or in case of any questions, please contact:

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